



Ultrasound and Diagnostic Imaging

Advancing outcomes for more patients
with precise and predictive imaging

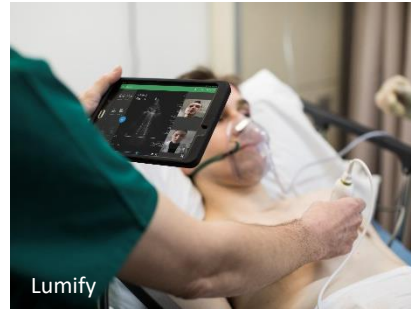
Bert van Meurs

Chief Business Leader Image-Guided Therapy, Chief Business Leader Precision Diagnosis
September 17, 2024

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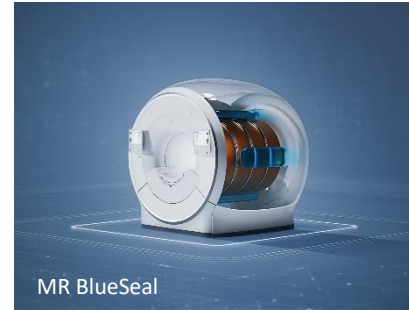
Advancing outcomes for more patients and hospital productivity with precise and predictive imaging

Ultrasound



Top 2 Globally – #1 Cardiovascular
EUR ~1.7 billion sales

Diagnostic Imaging – MR, CT, DXR



Top 3 Globally
EUR ~3.5 billion sales

Enabled by industry leading Enterprise Informatics
#1 in PACS¹ and inter-operability

The need for imaging is growing



Challenges in radiology...

- Chronic and complex diseases: 40% patient volume increase
- Healthcare data explosion: expected to grow by 36% per year by 2025
- Staff shortages: 45% of radiologists report burnout
- Health care providers are facing more cost and productivity pressure

... drive the need for more and different imaging

- Precise and predictive diagnosis
- Better affordability through maximization of lifetime value
- Productivity through seamless integration of imaging and informatics
- Optimized workflows

Uniquely positioned with strong focus on productivity and performance maximization

Precise and predictive imaging



Enterprise Informatics



Intelligent systems

for improved patient outcomes and productivity



Optimized workflows

AI and cloud solutions

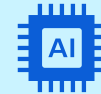


Maximize lifetime value

quality, services, clinical decision support



Image management platform



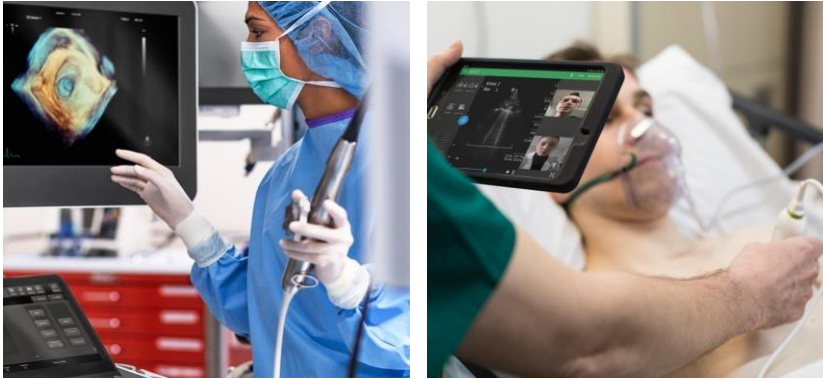
Advanced visualization solutions



Virtual collaboration platforms

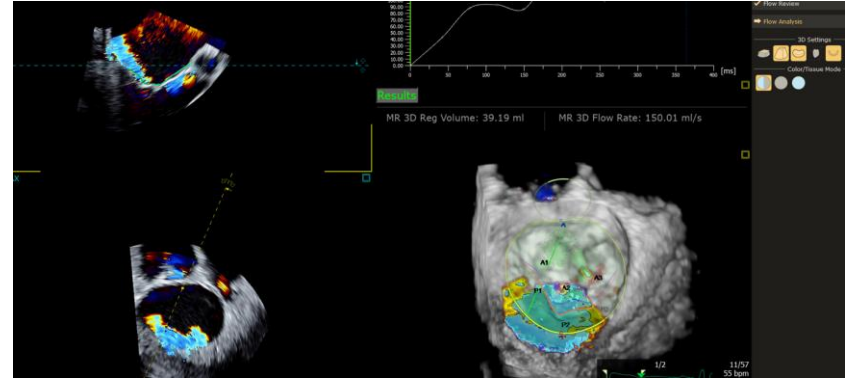
Clear leader in cardiovascular ultrasound

Unrivalled technology



- Industry leading transducers
- Leadership in cardiovascular and handheld ultrasound
- World's first integrated tele-ultrasound
- Expanding interventional ultrasound

Unique capabilities in AI



- >20 AI apps to advance performance and clinical confidence
- 82% reduction in time for image acquisition and analysis¹
- Manage clinically complex patients

Extending the reach to more patients

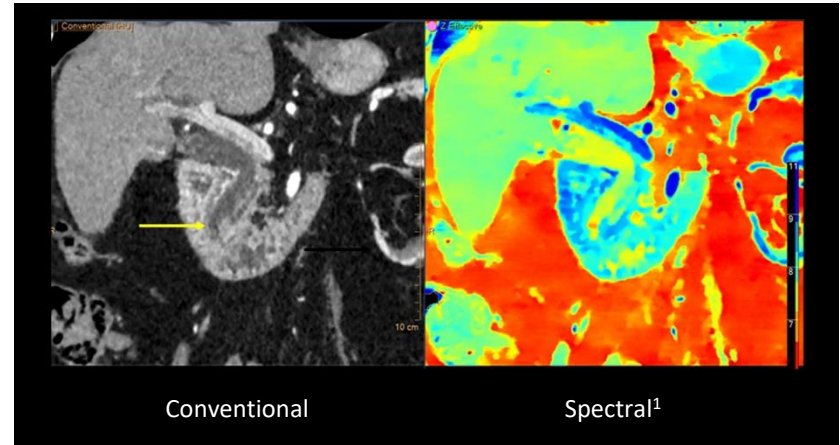
Diagnosing more patients at affordable cost with AI-enabled and Spectral CT systems

AI-enabled CT 5300



- Productivity workhorse with AI-enabled workflow
- 80% lower radiation dose and 85% lower image noise
- Tube for Life guarantee: USD 400K lower operating costs

Spectral CT 7500



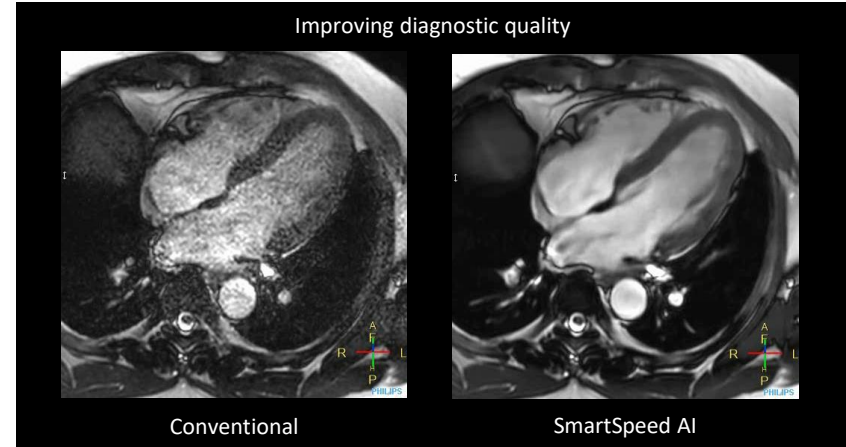
- Clinically practical, spectral-detector system
- Always available spectral results at a lower dose
- 34% decrease in time to diagnosis, 26% less follow-up scans

Setting the new standard in Magnetic Resonance Imaging

The leader in Helium-free MR



SmartSpeed with award-winning AI



- First and only commercially available wide bore helium-free¹ 1.5T MR; expanding to 3.0T
- Significantly reduced installation and lifecycle cost
- Leading remote care with ROCC² and world's first mobile MR

- Fast high-quality imaging with AI
- Up to 65% higher resolution for diagnostic confidence
- Up to 3x faster for higher patient throughput

1. BlueSeal micro-cooling technology uses ~7 liters of helium, permanently sealed, compared to a classic magnet with ~1500 liters of liquid helium; | 2. Radiology Operations Command Center, a multi-vendor, multi-modality, virtual imaging solution, which securely connects technologists with remote imaging experts in real-time

Driving enhanced performance in Diagnostic Imaging, focusing on mid and high-end segments



Patient safety and quality as highest priority

Embedded in businesses,
innovation, culture

Focused platforms



Reliable end-to-end supply chain

Lead times back to
industry standard

Optimized and
simplified footprint



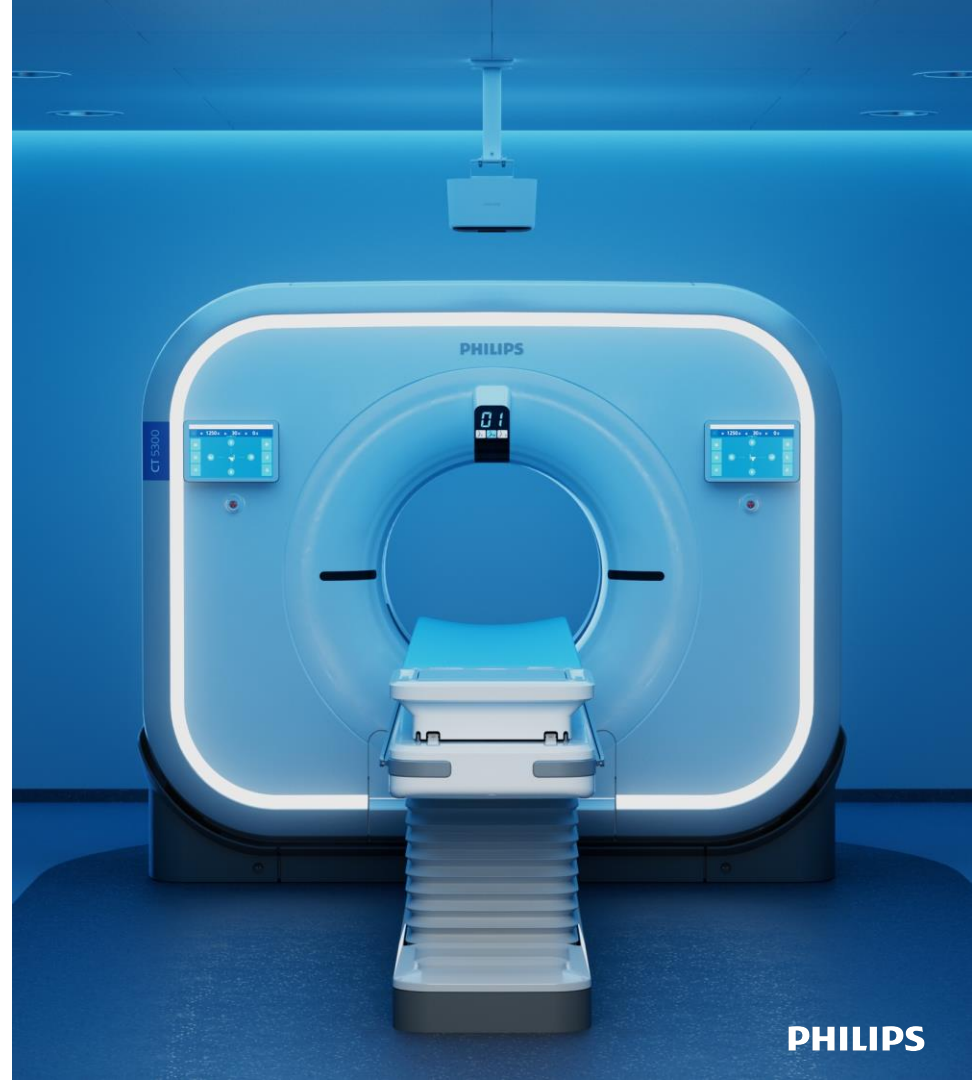
Simplified operating model

Strengthening leadership
and culture

Tailored go-to-market,
services pull through

Key takeaways

- Increasing demand for more precise and predictive imaging
- Unique combination of intelligent systems and informatics with focus on productivity and performance maximization:
 - Clear leader in cardiovascular ultrasound
 - Setting new standards in MR
 - Higher productivity with Spectral and CT 5300
 - Industry leading Enterprise Informatics as a key differentiator
- Driving enhanced performance in Diagnostic Imaging through focus on execution priorities



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