

Circular economy

is central to our vision of making the world **healthier and more sustainable** through innovation

Urgent need for change



Overconsumption of resources

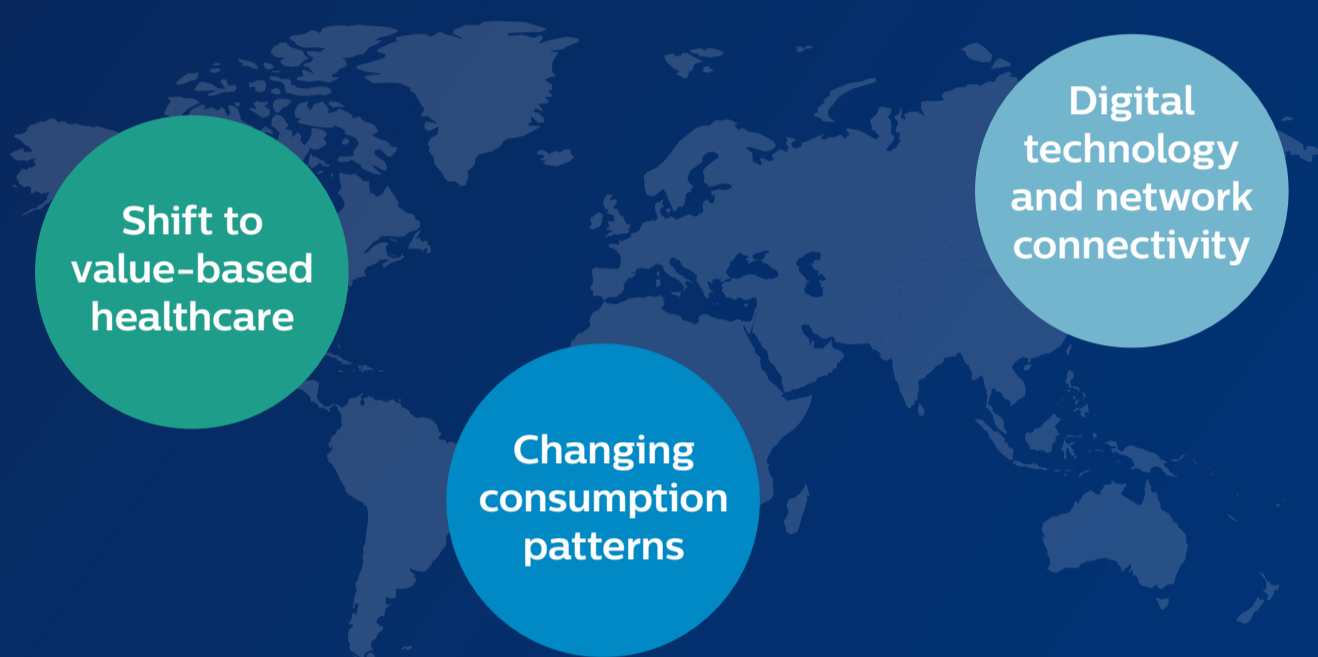


Growing demand from an expanding population



Waste, pollution, and climate

Global trends supporting the transition to a circular economy



In a circular economy, products, parts and materials are kept at their highest utility and value at all times, circulating between customers. These productive loops maintain value while minimizing waste and the extraction of finite resource reserves.

The linear economy



The circular economy



We are actively driving the transition to a circular economy by adopting innovative business models and maximizing the lifetime value of our products and solutions.

- Performance- and access-based models
- Refurbishment and parts recovery
- On-site or remote upgrades
- Recycled materials



Our ambitious circular economy objectives for 2020

15%

of sales from circular products and services

90%

of operational waste recycled

zero

waste to landfill

Close the loop

on large medical systems equipment that becomes available to us, and **extend circular practices to all medical equipment by 2025**

